BALANCE SHEET ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **B-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount NonRegulated (d)
	BALANCE SHEET ACCOUNTS	$	$	$
	Current Assets			
1130	Cash	1,260,393.53	1,260,393.53	0.00
1140	Special Cash Deposits	368,815.87	368,815.87	0.00
1150	Working Cash Advance	1,600.00	1,600.00	0.00
1160	Temporary Investments	2,752,148.87	2,752,148.87	0.00
1180	Telecommunications Accounts Receivable	587,163.81	587,163.81	0.00
1181	Accounts Receivable Allowance - Telecommunications	2,767.14	2,767.14	0.00
1190	Other Accounts Receivable	1,320,698.66	1,320,698.66	0.00
1191	Accounts Receivable Allowance - Other	0.00	0.00	0.00
1200	Notes Receivable	0.00	0.00	0.00
1201	Notes Receivable Allowance	0.00	0.00	0.00
1210	Interest & Dividends Receivable	0.00	0.00	0.00
1220	Inventories	597,088.52	597,088.52	0.00
1290	Prepaid Rents	0.00	0.00	0.00
1300	Prepaid Taxes	0.00	0.00	0.00
1310	Prepaid Insurance	1,812.33	1,812.33	0.00
1320	Prepaid Interest	0.00	0.00	0.00
1330	Other Prepayments	18,471.10	18,471.10	0.00
1350	Other Current Assets	0.00	0.00	0.00
	TOTAL CURRENT ASSETS	6,910,959.83	6,910,959.83	0.00
	NONCURRENT ASSETS			
1401	Investments in Affiliated Companies	659,875.70	659,875.70	0.00
1402	Investments in Nonaffiliated Companies	0.00	0.00	0.00
1406	Nonregulated Investments	0.00	0.00	0.00
1407	Unamortized Debt Issuance Expense	71,040.55	71,040.55	0.00
1408	Sinking Funds	0.00	0.00	0.00
1410	Other Noncurrent Assets	5,294.08	5,294.08	0.00
1437	Deferred Maintenance & Retirements	0.00	0.00	0.00
1438	Deferred Charges	0.00	0.00	0.00
1439	Deferred Charges	0.00	0.00	0.00
1500	Other Jurisdictional Assets - Net	0.00	0.00	0.00
	TOTAL NONCURRENT ASSETS	736,210.33	736,210.33	0.00

BALANCE SHEET ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Balance at **07 / 01 / 24** (b)	Plant Added (c)	Plant Retired (d)	Transfers & Adjustments (e)	Balance at **06 / 30 / 25** (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount NonRegulated (h)
	Regulated Plant		$	$	$	$	$	$
2001	Telecommunications Plant In Service	31,827,205.02	3,248,424.73	1,154,446.90	0.00	33,921,182.85	25,005,823.17	8,915,359.68
2002	Property Held for Future Telecommunications Use	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2003	Telecom. Plant Under Construction - Short Term	0.00	1,523,904.91	0.00	0.00	1,523,904.91	953,755.31	570,149.60
2004	Telecom. Plant Under Construction - Long Term	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2005	Telecommunications Plant Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2006	Nonoperating Plant	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007	Goodwill	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL REGULATED PLANT	31,827,205.02	4,772,329.64	1,154,446.90	0.00	35,445,087.76	25,959,578.48	9,485,509.28
	Telecommunications Plant in Service							
2111	Land	278,687.43	0.00	0.00	0.00	278,687.43	270,590.09	8,097.34
2112	Motor Vehicles	1,242,114.81	158,396.93	108,201.54	0.00	1,292,310.20	1,292,310.20	0.00
2113	Aircraft	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2114	Special Purpose Vehicles	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2115	Garage Work Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2116	Other Work Equipment	937,734.50	226,388.17	0.00	0.00	1,164,122.67	1,164,122.67	0.00
2121	Buildings	2,860,535.87	215,839.28	0.00	0.00	3,076,375.15	2,889,265.01	187,110.14
2122 .1	Furniture	47,625.12	40,726.45	0.00	0.00	88,351.57	88,351.57	0.00
2122 .2	Office Equipment	3,722.76	0.00	0.00	0.00	3,722.76	3,722.76	0.00
2123 .1	Office Support Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2123 .2	Company Communications Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2124	General Purpose Computers	903,820.77	56,340.62	0.00	0.00	960,161.39	960,161.39	0.00
	Total Land and Support Assets	6,274,241.26	697,691.45	108,201.54	0.00	6,863,731.17	6,668,523.69	195,207.48
	Central Office Switching :							
2211	Analog Electronic Switching	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2212	Digital Electronic Switching	1,112,348.80	0.00	0.00	0.00	1,112,348.80	988,257.84	124,090.96
2215	Electromechanical Switching	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2215 .3	Other Electro-Mechanical Switching	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2220	Operator Systems	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Central Office Switching	1,112,348.80	0.00	0.00	0.00	1,112,348.80	988,257.84	124,090.96

BALANCE SHEET ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **B-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Balance at **07 / 01 / 24** (b)	Plant Added (c)	Plant Retired (d)	Transfers & Adjustments (e)	Balance at **06 / 30 / 25** (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount NonRegulated (h)
	Regulated Plant	$	$	$	$	$	$	$
	Central Office - Transmission							
2231	Radio Systems	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2231 .1	Satellite and Earth Station Facilities	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2231 .2	Other Radio Facilities	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2232	Circuit Equipment	3,456,886.98	309,841.38	133,831.28	0.00	3,632,897.08	2,882,894.97	750,002.11
	Total Central Office - Transmission	3,456,886.98	309,841.38	133,831.28	0.00	3,632,897.08	2,882,894.97	750,002.11
	Information Origination / Termination							
2311	Station Apparatus	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2321	Customer Premises Wiring	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2341	Large Private Branch Exchange	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2351	Public Telephone Terminal Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2362	Other Terminal Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Information Origination / Termination Asse	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Cable and Wire Facilities Assets							
2411	Poles	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2421	Aerial Cable	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2422	Underground Cable	33,255.71	0.00	0.00	0.00	33,255.71	33,255.71	0.00
2423	Buried Cable	20,611,096.34	2,240,891.90	912,414.08	0.00	21,939,574.16	14,207,184.89	7,732,389.27
2424	Submarine Cable	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2425	Deep Sea Cable	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2426	Intrabuilding Network Cable	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2431	Aerial Wire	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2441	Conduit Systems	225,706.07	0.00	0.00	0.00	225,706.07	225,706.07	0.00
	Total Cable and Wire Facilities Assets	20,870,058.12	2,240,891.90	912,414.08	0.00	22,198,535.94	14,466,146.67	7,732,389.27
	Amortizable Assets							
2681	Capital Leases	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2682	Leasehold Improvements	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2690	Intangibles	113,669.86	0.00	0.00	0.00	113,669.86	0.00	113,669.86
	Total Amortizable Assets	113,669.86	0.00	0.00	0.00	113,669.86	0.00	113,669.86
	Total Telecommunications Plant in Service	31,827,205.02	3,248,424.73	1,154,446.90	0.00	33,921,182.85	25,005,823.17	8,915,359.68

BALANCE SHEET ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **B-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount NonRegulated (d)
	Depreciation and Amortization	$	$	$
3100	Accumulated Depreciation	20,763,051.05	19,720,311.16	1,042,739.89
3200	Accumulated Depreciation - Held for Future Telecommunications Use	0.00	0.00	0.00
3300	Accumulated Depreciation - Nonoperating	0.00	0.00	0.00
3410	Accumulated Amortization - Capitalized Leases	0.00	0.00	0.00
3420	Accumulated Amortization - Leasehold Improvements	0.00	0.00	0.00
3500	Accumulated Amortization - Intangible	35,048.25	0.00	35,048.25
3600	Accumulated Amortization - Other	0.00	0.00	0.00
	Total Depreciation and Amortization	20,798,099.30	19,720,311.16	1,077,788.14
	Net Plant	14,646,988.46	6,239,267.32	8,407,721.14
	Total Assets	22,294,158.62	13,886,437.48	8,407,721.14
	Current Liabilities			
4010	Accounts Payable	195,713.07	195,713.07	0.00
4020	Notes Payable	0.00	0.00	0.00
4030	Advanced Billing and Payments	59,421.31	59,421.31	0.00
4040	Customers' Deposits	0.00	0.00	0.00
4050	Current maturities - Long Term	0.00	0.00	0.00
4060	Current Maturities - Capital Leases	0.00	0.00	0.00
4070	Income Taxes - Accrued	0.00	0.00	0.00
4080	Other Taxes - Accrued	40,080.21	40,080.21	0.00
4100	Net Current Deferred Operating Income Taxes	0.00	0.00	0.00
4110	Net Current Deferred Nonoperating Income Taxes	0.00	0.00	0.00
4120	Other Accrued Liabilities	139,913.26	139,913.26	0.00
4130	Other Current Liabilities	2,628.94	2,628.94	0.00
	Total Current Liabilities	437,756.79	437,756.79	0.00
	Long-Term Debt			
4210	Funded debt	0.00		
4220	Premium on Long-Term Debt	0.00		
4230	Discount on Long-Term Debt	0.00		
4240	Reacquired Debt	0.00		
4250	Obligations Under Capital Leases	2,665.14		
4260	Advances from Affiliated Companies	0.00		
4270	Other Long-Term Debt	0.00		
	Total Long-Term Debt	2,665.14		

BALANCE SHEET ACCOUNTS

FORM M SCHEDULE **B-1**
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PEMBROKE TELEPHONE COMPANY
(Company)
Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount NonRegulated (d)
	Other Liabilities and Deferred Credits	$	$	$
4310	Other Long-Term Liabilities	4,120,235.49	4,120,235.49	0.00
4320	Unamortized Operating Investment Tax Credits - Net	0.00	0.00	0.00
4330	Unamortized Nonoperating Investment Tax Credits - Net	0.00	0.00	0.00
4340	Net Noncurrent Deferred Operating Income Taxes	1,373,749.94	1,373,749.94	0.00
4341	Net Deferred Nonoperating Income Tax	0.00	0.00	0.00
4350	Net Noncurrent Deferred Nonoperating Income Taxes	0.00	0.00	0.00
4360	Other Deferred Credits	300,397.64	300,397.64	0.00
4370	Other Jurisdictional Liabilities and Deferred Credits - Net	0.00	0.00	0.00
	Total Other Liabilities and Deferred Credits - Net	5,794,383.07	5,794,383.07	0.00
	Stockholders' Equity			
4510	Capital Stock	39,400.00		
4520	Additional Paid - In Capital	0.00		
4530	Treasury Stock	0.00		
4540	Other Capital	0.00		
4550	Retained Earnings	16,019,953.62		
	Total Stockholders' Equity	16,059,353.62		
	Total Liabilities and Stockholders' Equity	22,294,158.62		
	Retained Earnings (Beginning of The Year)	15,626,737.02		
	Net Income	393,216.60		
	Dividends Declared (Debit)	0.00		
	Miscellaneous (Debits)	0.00		
	Miscellaneous Credits			
	Retained Earnings (End of The Year)	16,019,953.62		

INCOME STATEMENT ACCOUNTS

FORM M SCHEDULE **I-1**

PEMBROKE TELEPHONE COMPANY
(Company)
Year Ended: June 30, 2025
(CODE)

This page is no longer being used.

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount Non-Regulated (d)
	INCOME STATEMENT ACCOUNTS	$	$	$
	Local Network Services Revenues			
5001	Basic Area Revenue	546,517.13	546,517.13	0.00
5002	Optional Extended Area Revenue	0.00	0.00	0.00
5003	Cellular Mobile Service Revenue	0.00	0.00	0.00
5004	Other Mobile Service Revenue	0.00	0.00	0.00
5000	Total Basic Local Service Revenue	546,517.13	546,517.13	0.00
5010	Public Telephone Revenue	0.00	0.00	0.00
5040	Local Private Line Revenue	0.00	0.00	0.00
5050	Customer Premises Revenue	0.00	0.00	0.00
5060	Other Local Exchange Revenue	0.00	0.00	0.00
5069	Other Local Exchange Revenue Settlements	0.00	0.00	0.00
5072	Transport/ Terminal	0.00	0.00	0.00
	Total Local Network Services Revenues	546,517.13	546,517.13	0.00
	Network Access Services Revenues			
5081	End User Revenue	150,103.29	150,103.29	0.00
5082	Switched Access Revenue	3,419,040.55	3,419,040.55	0.00
5083	Special Access Revenue	1,400,925.43	1,400,925.43	0.00
5084	State Access Revenue	71,300.26	71,300.26	0.00
5080	**Total Network Access Revenue**	5,041,369.53	5,041,369.53	0.00
	Long Distance Network Services Revenues			
5100	Long Distance Message Revenue	6.57	6.57	0.00
5111	Long Distance Inward-Only Revenue	0.00	0.00	0.00
5112	Long Distance Outward-Only Revenue	0.00	0.00	0.00
5110	Total Unidirectional Long Distance Revenue	0.00	0.00	0.00
5121	Subvoice Grade Long Distance Private Network Revenue	0.00	0.00	0.00
5122	Voice Grade Long Distance Private Network Revenue	0.00	0.00	0.00
5123	Audio Program Grade Long Distance Private Network Revenue	0.00	0.00	0.00
5124	Video Program Grade Long Distance Private Network Revenue	0.00	0.00	0.00
5125	Digital Transmission Long Distance Private Network Revenue	0.00	0.00	0.00
5126	Long Distance Private Network Switching Revenue	0.00	0.00	0.00

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount Non-Regulated (d)
	Long Distance Network Services Revenues (Continued)	$	$	$
5128	Other Long Distance Private Network Revenue	0.00	0.00	0.00
5129	Other Long Distance Private Network Revenue Settlements	0.00	0.00	0.00
5120	Total Long Distance Private Network Revenue	0.00	0.00	0.00
5160	Other Long Distance Revenue	0.00	0.00	0.00
5169	Other Long Distance Revenue Settlements	0.00	0.00	0.00
	Total Long Distance Network Services Revenues	6.57	6.57	0.00
	Miscellaneous Revenues			
5230	Directory Revenue	0.00	0.00	0.00
5240	Rent Revenue	990,096.52	154,906.92	835,189.60
5250	Corporate Operations Revenue	0.00	0.00	0.00
5260	Misc revenues	10,628.63	10,628.63	0.00
5261	Special Billing Arrangement Revenue	0.00	0.00	0.00
5262	Customer Operations Revenue	0.00	0.00	0.00
5263	Plant Operations Revenue	0.00	0.00	0.00
5264	Other Incidental Regulated Revenue	1,608.25	1,608.25	0.00
5269	Other Revenue Settlements	573,970.50	573,970.50	0.00
5260	Total Miscellaneous Revenue	1,576,303.90	741,114.30	835,189.60
5270	Carrier Billing and Collection Revenue	18,729.03	18,729.03	0.00
5280	Nonregulated Operating Revenue	20.00	0.00	20.00
	Total Miscellaneous Revenues	1,595,052.93	759,843.33	835,209.60
	Uncollectible Revenues			
5301	Uncollectible Revenue - Telecommunications	(7,109.91)	(7,109.91)	0.00
5302	Uncollectible Revenue - Other	0.00	0.00	0.00
5300	**Total Uncollectible Revenue**	(7,109.91)	(7,109.91)	0.00
	Total Operating Revenues	7,175,836.25	6,340,626.65	835,209.60

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Salaries and Wages (b)	Benefits (c)	Rents (d)	Other Expenses (e)	Total (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount Non-Regulated (h)
	Plant Specific Operations Expense	$	$	$	$	$	$	$
6112	Motor Vehicle Expense	$7,898.96	$4,675.94	$0.00	$10,261.32	22,836.22	22,836.22	0.00
	Clearance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Net Balance	$7,898.96	$4,675.94	$0.00	$10,261.32	22,836.22	22,836.22	0.00
6113	Aircraft Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
	Clearance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Net Balance	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6114	Special Purpose Vehicle Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
	Clearance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Net Balance	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6115	Garage Work Equipment Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6116	Other Work Equipment Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
	Clearance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Net Balance	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6110	Total Network Support Expense	$7,898.96	$4,675.94	$0.00	$10,261.32	22,836.22	22,836.22	0.00
6121	Land and Building Expenses	$145,353.34	$92,551.68	$0.00	$667,757.50	905,662.52	905,662.52	0.00
6122	Furniture and Artwork Expenses	0.00	0.00	0.00	22,665.61	22,665.61	22,665.61	0.00
6123	Office Equipment Expense	0.00	0.00	0.00	4,381.92	4,381.92	4,381.92	0.00
6124	General Purpose Computers Expense	156,484.32	84,988.99	0.00	269,820.43	511,293.74	511,293.74	0.00
6120	Total General Support Expenses	$301,837.66	$177,540.67	$0.00	$964,625.46	1,444,003.79	1,444,003.79	0.00
6211	Analog Electronic Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6212	Digital Electronic Expense	8,414.26	8,130.18	0.00	266,821.90	283,366.34	283,366.34	0.00
6215	Electro-mechanical Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6210	Total Central Office Switching Expense	$8,414.26	$8,130.18	$0.00	$266,821.90	283,366.34	283,366.34	0.00
6220	Operators System Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6231	Radio Systems Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6232	Circuit Equipment Expense	151,097.01	104,105.08	0.00	146,259.50	401,461.59	401,429.20	32.39
6230	Total Central Office Transmission Expense	$151,097.01	$104,105.08	$0.00	$146,259.50	401,461.59	401,429.20	32.39

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT NO.	ACCOUNT (a)	Salaries and Wages (b)	Benefits (c)	Rents (d)	Other Expenses (e)	Total (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount Non-Regulated (h)
	Plant Specific Operations Expense (Cont.)	$	$	$	$	$	$	$
6311	Station Apparatus Expense	21,629.84	13,033.45	0.00	11,017.84	45,681.13	0.00	45,681.13
6341	Large Private Branch Exchange Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6351	Public Telephone Terminal Equipment Expen	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6362	Other Terminal Equipment Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6310	Total Information Orig./Term. Expense	$21,629.84	$13,033.45	$0.00	$11,017.84	45,681.13	0.00	45,681.13
6411	Poles Expense	$0.00	$0.00	$0.00	$0.00	0.00	0.00	0.00
6421	Aerial Cable Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6422	Underground Cable Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6423	Buried Cable Expense	485,328.22	300,909.26	0.00	195,905.65	982,143.13	879,062.74	103,080.39
6424	Submarine Cable Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6425	Deep Sea Cable Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6426	Intrabuilding Network Cable Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6431	Aerial Wire	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6441	Conduit Systems Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6410	Total Cable and Wire Facilities Expense	$485,328.22	$300,909.26	$0.00	$195,905.65	982,143.13	879,062.74	103,080.39
	Total Plant Specific Operations Expense	$976,205.95	$608,394.58	$0.00	$1,594,891.67	3,179,492.20	3,030,698.29	148,793.91
	Plant Nonspecific Operations Expense							
6511	Prop. Held for Future Telecom. Use Expense	$0.00	$0.00		$0.00	0.00	0.00	0.00
6512	Provisioning Expense	$0.00	$0.00		$0.00	0.00	0.00	0.00
	Clearance	0.00	0.00		0.00	0.00	0.00	0.00
	Net Balance	$0.00	$0.00		$0.00	0.00	0.00	0.00
6510	Total Other Prop. Plant & Equip. Expense	$0.00	$0.00		$0.00	0.00	0.00	0.00
6531	Power Expense	$0.00	$0.00		$40,010.90	40,010.90	40,010.90	0.00
6532	Network Administration Expense	0.00	0.00		0.00	0.00	0.00	0.00
6533	Testing Expense	21,885.56	14,376.41		7,345.47	43,607.44	43,607.44	0.00
6534	Plant Operations Administration Expense	135,359.43	68,538.47		0.00	203,897.90	203,897.90	0.00
	Clearance	0.00	0.00		0.00	0.00	0.00	0.00
	Net Balance	$135,359.43	$68,538.47		$0.00	203,897.90	203,897.90	0.00
6535	Engineering Expense	$33,027.42	$17,839.45		$0.00	50,866.87	50,866.87	0.00
	Clearance	0.00	0.00		0.00	0.00	0.00	0.00
	Net Balance	$33,027.42	$17,839.45		$0.00	50,866.87	50,866.87	0.00
6530	Total Network Operations Expense	$190,272.41	$100,754.33	$0.00	$47,356.37	338,383.11	338,383.11	0.00

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT	ACCOUNT NO. (a)	Salaries and Wages (b)	Benefits (c)	Rents (d)	Other Expenses (e)	Total (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount Non-Regulated (h)
	Plant Nonspecific Operations Exp. (Cont.)	$	$	$	$	$	$	$
6540	Access Expense	$0.00	$0.00		$66,986.81	66,986.81	66,986.81	0.00
6561	Depreciation Exp. - Tel. Plant in Service					2,031,725.87	1,590,073.97	441,651.90
6562	Deprec. Exp.-Prop. Held for Future Tel. Use					0.00	0.00	0.00
6563	Amortization Expense - Tangible					0.00	0.00	0.00
6564	Amortization Expense - Intangible					22,734.00	0.00	22,734.00
6565	Amortization Expense - Other					0.00	0.00	0.00
6560	Total Depreciation and Amortization Expenses				$0.00	2,054,459.87	1,590,073.97	464,385.90
	Total Plant Nonspecific Operations Expense	$190,272.41	$100,754.33	$0.00	$114,343.18	2,459,829.79	1,995,443.89	464,385.90
	Customer Operations Expense							
6611	Product Management	$20,179.76	$10,214.81		$275.88	30,670.45	30,670.45	0.00
6612	Sales	0.00	0.00		0.00	0.00	0.00	0.00
6613	Product Advertising	0.00	0.00		17,525.42	17,525.42	17,525.42	0.00
6610	Total Marketing	$20,179.76	$10,214.81		$17,801.30	48,195.87	48,195.87	0.00
6621	Call Completion Services	0.00	0.00		427.85	427.85	427.85	0.00
6622	Number Services	0.00	0.00		0.00	0.00	0.00	0.00
6623	Customer Services	80,695.40	54,662.89		30,950.44	166,308.73	166,308.73	0.00
6627	Customer Services - Rev. Acctg.	26,107.42	12,155.37		0.00	38,262.79	38,262.79	0.00
6620	Total Services	$106,802.82	$66,818.26		$31,378.29	204,999.37	204,999.37	0.00
	Total Customer Operations Expense	$126,982.58	$77,033.07	$0.00	$49,179.59	253,195.24	253,195.24	0.00
	Corporate Operations Expense							
6711	Executive	$129,250.47	$59,107.19		$1,339.20	189,696.86	189,696.86	0.00
6712	Planning	0.00	0.00		0.00	0.00	0.00	0.00
6710	Total Executive and Planning	$129,250.47	$59,107.19		$1,339.20	189,696.86	189,696.86	0.00

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT	ACCOUNT NO. (a)	Salaries and Wages (b)	Benefits (c)	Rents (d)	Other Expenses (e)	Total (f)	(f)-(h) Amount Regulated (g)	(f)-(g) Amount Non-Regulated (h)
		$	$	$	$	$	$	$
	Corporate Operations Expense (Continued)							
6721	Accounting and Finance	$265,737.30	$128,801.92		$332,009.09	726,548.31	726,548.31	0.00
6722	External Relations	94,883.17	45,619.79		41,592.55	182,095.51	180,852.11	1,243.40
6723	Human Resources	37,890.67	17,989.99		7,888.22	63,768.88	63,768.88	0.00
6724	Information Management	0.00	0.00		0.00	0.00	0.00	0.00
6725	Legal	0.00	0.00		27,256.96	27,256.96	27,256.96	0.00
6726	Procurement	0.00	0.00		0.00	0.00	0.00	0.00
6727	Research and Development	0.00	0.00		0.00	0.00	0.00	0.00
6728	Other General and Administrative	189,497.09	108,636.40		169,964.32	468,097.81	468,097.81	0.00
6720	Total General and Administrative	$588,008.23	$301,048.10	$0.00	$578,711.14	1,467,767.47	1,466,524.07	1,243.40
6790	Provision for Uncollectible Notes Receivable				$0.00	0.00	0.00	0.00
	Total Corporate Operations Expense	$717,258.70	$360,155.29	$0.00	$580,050.34	1,657,464.33	1,656,220.93	1,243.40
	Total Operating Expenses	$2,010,719.64	$1,146,337.27	$0.00	$2,338,464.78	7,549,981.56	6,935,558.35	614,423.21
	Net Operating Revenues					(374,145.31)	(594,931.70)	220,786.39

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT	ACCOUNT N0. (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount Non-Regulated (d)
	Other Operating Income and Expense	$	$	$
7110	Income from Custom Work	0.00	0.00	0.00
7130	Return from nonregulated use of Regulated Facilities	0.00	0.00	0.00
7140	Gains and Losses from Foreign Exchange	0.00	0.00	0.00
7150	Gains and Losses from Disposition of Land and Artwork	0.00	0.00	0.00
7160	Other Operating Gains and (Losses)	15,400.00	15,400.00	0.00
7100	**Other Operating Income and Expenses - Net**	15,400.00	15,400.00	0.00
	Operating Taxes			
7210	Operating Investment Tax Credits	0.00	0.00	0.00
7220	Operating Federal Income Taxes	(17,089.70)	(17,089.70)	0.00
7230	Operating State and Local Income Taxes	37,117.07	37,117.07	0.00
7240	Operating Other Taxes	134,466.49	134,466.49	0.00
7250	Provision for Deferred Operating Taxes - Net	(35,007.00)	(35,007.00)	0.00
7200	**Total Operating Taxes**	119,486.86	119,486.86	0.00
	Operating Income (Loss)	(478,232.17)	(699,018.56)	220,786.39
	NonOperating Income And Expenses			
7310	Dividend Income	51,960.96	51,960.96	0.00
7320	Interest Income	75,206.95	75,206.95	0.00
7330	Income from Sinking and Other Funds	0.00	0.00	0.00
7340	Allowance for Funds Used During Construction	17,793.54	17,793.54	0.00
7350	Gains or Losses from the Disposition of Certain Property	0.00	0.00	0.00
7360	Other Nonoperating Income	303,741.28	74,187.27	229,554.01
7370	Special Charges	376,825.45	(30,949.50)	407,774.95
7300	**Total NonOperating Income and Expenses - Net**	825,528.18	188,199.22	637,328.96
	NonOperating Taxes			
7410	Nonoperating Investment Tax Credits - Net	0.00	0.00	0.00
7420	Nonoperating Federal Income Taxes	15,391.98	15,391.98	0.00
7430	Nonoperating State and Local Income Taxes	4,002.77	4,002.77	0.00
7440	Nonoperating Other Taxes	0.00	0.00	0.00
7450	Provision for Deferred Nonoperating Income Taxes - Net	0.00	0.00	0.00
7400	**Total NonOperating Taxes**	19,394.75	19,394.75	0.00

INCOME STATEMENT ACCOUNTS

PEMBROKE TELEPHONE COMPANY
(Company)

FORM M SCHEDULE **I-1**
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Year Ended: June 30, 2025
(CODE)

ACCOUNT	ACCOUNT N0. (a)	Total Account (b)	(b)-(d) Amount Regulated (c)	(b)-(c) Amount Non-Regulated (d)
	Interest and Related Items	$	$	$
7510	Interest on Funded Debt	34,033.79	34,033.79	0.00
7520	Interest Expense - Capital Leases	0.00	0.00	0.00
7530	Amortization of Debt Issuance Expense	0.00	0.00	0.00
7540	Other Interest Deductions	0.00	0.00	0.00
7500	**Total Interest and Related Items**	34,033.79	34,033.79	0.00
	Extraordinary Items			
7610	Extraordinary Income Credits	0.00	0.00	0.00
7620	Extraordinary Income Charges	0.00	0.00	0.00
7630	Current Income Tax Effect of Extraordinary Items - Net	0.00	0.00	0.00
7640	Provision for Deferred Income Tax Effect of Extraordinary Items - Net	0.00	0.00	0.00
7600	**Total Extraordinary Items**	0.00	0.00	0.00
	Jurisdictional Differences and NonRegulated Income			
7910	Income Effect of Jurisdictional Ratemaking Differences - Net	0.00	0.00	0.00
7990	Nonregulated Net Income	99,349.13	0.00	99,349.13
	Net Income	393,216.60	(564,247.88)	957,464.48

Other Information Requested:

Number of Full-Time Employees as of the End of Year	
Number of Part-Time Employees as of the End of Year	
Total Number of Employees as of the End of Year	
Total Compensation Paid to All Employees for the year	